# Strategic Technology Transfer through FDI in Vertically Related Markets\*

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#### Abstract

Using a simple North-South trade model, we show that a North firm may have an incentive to strategically utilize technology spillover through foreign direct investment (FDI) in vertically related markets. Whether the North firm invests in the South depends on the South firm's capacity to absorb the North technology. Technology spillover through FDI may benefit all producers and consumers. Our analysis suggests that very tight intellectual property rights (IPR) protection in the South may be bad for the South, because it "does not" induce FDI, or because the upstream firm forces the South firm to exit from the market.

Keywords: FDI, international technology transfer, technology spillover, vertically related markets, IPR protection, segmented and integrated markets

JEL Classification: F12, F21, F23

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# 1 Introduction

There are many channels through which technology is transferred from developed countries (the North) to developing countries (the South). One channel is technology or knowledge spillovers caused by foreign direct investment (FDI). Keller (2004) says "For instance, both micro-econometric studies and case studies point in the same direction. The evidence suggests that there can be FDI spillovers, ..." It is expected that such spillovers benefit local firms and reduce incentives for multinational enterprises to undertake FDI. In particular, it is likely that firms refrain from investing in countries where intellectual property rights (IPR) are not well enforced.

The purpose of this paper is to show that contrary to this conjecture, a North firm may benefit from such technology spillovers in the South, that is, a North firm may have an incentive to strategically utilize technology spillovers through FDI. To this end, we construct a simple North-South model with vertically related markets. In the North, there are an upstream firm and a downstream firm. In the South, there is a downstream firm, which may be a potential entrant. The North downstream firm chooses its plant location, North or South. The advanced technology of the North downstream firm spills over to the South firm only if the North firm builds its plant in the South.<sup>2</sup> In the case of the potential entrant, such technology spillovers may lead the potential entrant to enter the market.<sup>3</sup>

At first glance, FDI seems detrimental to the interests of the investing firm, because it makes competition tougher either by making the local incumbent firm more efficient or by creating a new rival. In vertically related markets, however, this affects the pricing behavior of the upstream firm. This may soften double marginalization in vertically related markets and benefit the North downstream firm. In fact, under certain situations, all producers as well as consumers gain from FDI, that is, technology spillovers through FDI result in Pareto gains.

Technology spillovers through FDI have been explored extensively,<sup>4</sup> though its strategic aspect has received little attention.<sup>5</sup> An exception is Lin and Saggi (1999). They show a paradoxical result that technology spillovers may facilitate FDI rather than discourage it in a dynamic North-South model where there exist two North firms and a single South firm. FDI makes the South firm's imitation of an advanced technology easier and intensifies competition in the South market. Thus, FDI undertaken by one of the North firms may delay the other North firm's switch from

<sup>&</sup>lt;sup>1</sup>For emprical evidences, see Dimelis and Louri (2002), Griffith et al. (2002), Smarzynska Javorcik (2004), and Branstetter (2006), for example.

 $<sup>^2</sup>$ Empirical studies such as Eaton and Kortum (1999), Branstetter (2001) and Keller (2002) suggest that knowledge spillover is geographically localized.

<sup>&</sup>lt;sup>3</sup>Markusen and Venables (1999), for example, argue circumstances in which there is initially no local production and FDI makes it possible for local firms to enter the market through technology spillovers.

<sup>&</sup>lt;sup>4</sup>For theoretical studies, see Findlay (1978), Ethier and Markusen (1986), Markusen and Venables (1998,1999), and Glass and Saggi (1999,2002), for example.

<sup>&</sup>lt;sup>5</sup>Strategic technology transfer (such as strategic licensing) within a closed economy has received extensive attention in the industrial organization literature. For example, see Gallini (1984), Rockett (1990), and Arya and Mittendorf (2006).

exports to FDI.

Pack and Saggi (2001), Mukherjee and Pennings (2006), and Horiuchi and Ishikawa (2007) consider strategic uses of other types of international technology transfer.<sup>6</sup> In particular, Pack and Saggi (2001) also show a possibility of Pareto-improving technology transfer in vertically related markets. However, their focus is different from ours. They are primarily concerned with vertical technology transfer (through outsourcing) rather than horizontal one. Horiuchi and Ishikawa (2007) also use the framework of vertically related markets. In their model, a vertically integrated North firm strategically transfers technology to a South potential entrant through trade in an intermediate product in order to deter a North rival from entering the market.

Although Arya and Mittendorf (2006) examine only licensing within a closed economy, their model is somewhat similar to ours with a potential entrant.<sup>7</sup> In the context of patent laws and regulations, they show a possibility of Pareto-improving licensing which creates another downstream firm. A critical difference between our model and theirs is that the upstream firm is forced to set the uniform price (as long as both downstream firms are located within the same country) in our model but can always set differentiated prices in their model.<sup>8</sup> Because of this feature, the licensing revenue plays an important role in their model. Furthermore, our focus is rather on the North-South technology transfer and we obtain interesting policy implications in the North-South trade context. For example, our analysis suggests that neither very lax nor very tight IPR protection may induce strategic FDI. This implies that contrary to conventional wisdom,<sup>9</sup> tight IPR protection in the South may not benefit the North.<sup>10</sup> We also show that South policies to attract FDI may be detrimental to the South. This suggests that careful examinations should be required for attempts to invite foreign firms.

We also examine the case in which the South firm is an incumbent instead of a potential entrant. We find that some of the results obtained in the potential-entrant case are modified. Interestingly, FDI induces the South firm to enter the market in the potential-entrant case, while it may force the South firm to exit from the market in the incumbent case. For example, this is likely to be the case when the IPR protection is very stringent. Thus, very tight IPR protection may be bad for the South in both potential-entrant and incumbent cases, but the reasons are different between the two cases.

The rest of the paper is organized as follows. Section 2 presents the basic model. Section 3 investigates strategic technology spillovers through FDI. We examine two cases. In one case,

<sup>&</sup>lt;sup>6</sup>Mukherjee and Pennings (2006) consider the relationship between licensing by the foreign monopolist to potential entrants and the timing of the imposition of the (optimal) tariff.

<sup>&</sup>lt;sup>7</sup>We have noticed Arya and Mittendorf (2006) after completing an earlier draft.

<sup>&</sup>lt;sup>8</sup>For arguments over the price discrimination in the input market, see Katz (1987), DeGraba (1990), Yoshida (2000) and Valletti (2003), among others.

<sup>&</sup>lt;sup>9</sup> For the studies along conventional wisdom, see Chin and Grossman (1990), Deardorff (1992) and Helpman (1993), for example.

<sup>&</sup>lt;sup>10</sup>Žigić K. (1998) also shows that the North may benefit from relaxing IPR protection in the presence of technology spillovers. However, his concern is the relationship between R&D spillovers and IPR protection and hence his model is completely different from ours.

the South firm can enter the market only if FDI is undertaken. In the other, the South firm is an incumbent and can serve the market without FDI. Section 4 provides alternative setups. We specifically consider IPR protection, tax exemption, and import/export or production subsidies, all of which lead to similar results as the basic setup. Section 5 concludes the paper.

# 2 The Basic Model

There are two countries, the North and the South. In the North, there is a firm called firm M which produces an intermediate good. Using the intermediate good, a North firm, firm N, and a South, firm S, produce a homogeneous final good. Firm N chooses its plant location, either North or South. Only if firm N produces in the South, its technology spills over to firm S. The final good is consumed in the North.

The model involves four stages of decision. In stage 1, firm N chooses its plant location. In stage 2, firm M sets the price(s) of the intermediate good. In stage 3, firm S decides whether to serve the final-good market. In stage 4, the firms engage in Cournot competition in the final-good market.

The inverse demand for the final good is given by

$$p(X) = b - aX \tag{1}$$

where p and X are, respectively, the price and the demand of the final good. a and b are parameters.<sup>11</sup> One unit of the intermediate good is required for each unit of the final good. The MC to produce the intermediate good is normalized to be zero. If firms N and S are, respectively, located in the North and the South, firm M can set the different prices across firms,  $r_N$  and  $r_S$ , because of segmented markets. If both firms are located in the South, however, firm M is forced to set the uniform price, r. The MC to produce the final good from the intermediate good is  $c_N$  for firm N and  $c_S$  for firm S. When firm N does not invest in the South,  $c_S$  is equal to  $\overline{c}_S$  which is exogenously given. When firm N undertakes FDI, on the other hand,  $c_S$  depends on the capacity to absorb firm N's technology. Following Cohen and Levinthal (1989,1990), we call such capacity "absorptive capacity." For simplicity, the absorptive capacity,  $\alpha$ , is exogenously given. Specifically, in the presence of FDI, the relationship between the MC and the absorptive capacity is given by

$$c_S = \overline{c}_S - \alpha(\overline{c}_S - c_N) = (1 - \alpha)\overline{c}_S + \alpha c_N, \alpha \in [0, 1]. \tag{2}$$

 $\alpha = 0$  implies the nil capacity and  $c_S = \overline{c}_S$  holds. On the other hand,  $\alpha = 1$  implies the perfect capacity and  $c_S = c_N$ .

<sup>&</sup>lt;sup>11</sup>Even if the demand function is non-linear, the essence of our results would not change.

<sup>&</sup>lt;sup>12</sup>Cohen and Levinthal (1989,1990) argue the relationship between absorptive capacity and R&D.

The profits of firms M, N, and S are, respectively, given by

$$\pi_M = r_N x_N + r_S x_S,$$

$$\pi_N = [p - (c_N + r_N)] x_N - f_N,$$

$$\pi_S = [p - (c_S + r_S)] x_S - f_S,$$

where  $x_i$  (i = N, S) is the output of firm i; and  $f_i$  (i = N, S) is the setup fixed cost (FC). There is no trade cost between two countries. Moreover, for firm N, both MC and FC are identical between the North and the South. Thus, there is no cost-saving motive for firm N to undertake FDI. Since the setup FCs are not crucial to derive our main result, we set  $f_i = 0$  (i = N, S) for simplicity.

# 3 Strategic Technology Transfer

We specifically consider two cases. In the first case,  $\overline{c}_S$  is too high for firm S to enter the market. That is, firm S is a potential entrant and its entry is possible only if firm N undertakes FDI. We call this case "potential-entrant case." In the second case,  $\overline{c}_S$  is low enough for firm S to serve the final-good market, that is, firm S can serve the final-good market without firm N's FDI. This case is called "incumbent case."

## 3.1 The Potential-Entrant Case

We solve the game by backward induction. There are two cases in the last stage. Firm S does not enter the market in the first case and does in the second case. Without firm S's entry, firm N monopolizes the market. In either case, a single intermediate-good price prevails. Given the intermediate-good price, the equilibrium is given by

$$x_N^N = X^N = \frac{b - c_N - r}{2a} > 0, p^N = \frac{b + c_N + r}{2}, \pi_N^N = \frac{(b - c_N - r)^2}{4a},$$
 (3)

where a superscript "N" stands for the case without firm S's entry. With firm S's entry, the duopoly between firms N and S arises. Given r, we obtain

$$x_N^{SS} = \frac{b + (c_S + r) - 2(c_N + r)}{3a}, x_S^{SS} = \frac{b + (c_N + r) - 2(c_S + r)}{3a},$$
 (4)

$$X^{SS} = \frac{2b - (c_S + r) - (c_N + r)}{3a}, p^{SS} = \frac{1}{3} (b + 2r + c_N + c_S),$$
 (5)

$$\pi_N^{SS} = \frac{[b + (c_S + r) - 2(c_N + r)]^2}{9a}, \pi_S^{SS} = \frac{[b + (c_N + r) - 2(c_S + r)]^2}{9a}, \tag{6}$$

where a superscript "SS" stands for the case with firm S's entry. In stage 3, firm S enters the market if and only if  $\pi_S^{SS} \ge 0$ .

<sup>&</sup>lt;sup>13</sup>The conditions under which each case arises are given in footnote 16.

We now consider stage 2 in which given the FDI decision of firm N, firm M sets the price in the intermediate-good market to maximize its profits under the derived demand. Without FDI, noting  $x_M = x_N$  (where  $x_M$  is the output of firm M), we have

$$x_M^{N*} = \frac{1}{4a} (b - c_N), r^{N*} = \frac{b - c_N}{2}, \pi_M^{N*} = \frac{1}{8a} (b - c_N)^2,$$
 (7)

$$x_N^{N*} = X^{N*} = \frac{1}{4a} (b - c_N), p^{N*} = \frac{1}{4} (3b + c_N), \pi_N^{N*} = \frac{1}{16a} (b - c_N)^2.$$
 (8)

With FDI, on the other hand, firm M has two options: charging the high price so that only firm N is served or charging the low price so that firm S enters. Firm M compares its profits between these two cases. In the former case, the equilibrium is given by (7) and (8). In the latter, facing the derived demand (5), firm M charges the uniform price

$$r^{NS*} = \frac{2b - c_N - c_S}{4}$$

for the intermediate good. Therefore,

$$x_N^{SS*} = \frac{2b - 7c_N + 5c_S}{12a}, x_S^{SS*} = \frac{2b - 7c_S + 5c_N}{12a},$$

$$X^{SS*} = \frac{2b - c_N - c_S}{6a}, p^{SS*} = \frac{1}{6} (4b + c_N + c_S),$$

$$\pi_N^{SS*} = \frac{1}{144a} (2b - 7c_N + 5c_S)^2, \pi_S^{SS*} = \frac{1}{144a} (2b - 7c_S + 5c_N)^2,$$

$$\pi_M^{SS*} = \frac{(2b - c_N - c_S)^2}{24a}.$$
(9)

For  $x_S^{SS*} > 0$ , we need  $2b - 7c_S + 5c_N > 0$ , i.e.,  $c_S < (2b + 5c_N)/7 \equiv \tilde{c}$ .

The difference in the profits of firm M is

$$\Delta \pi_M^E \equiv \pi_M^{SS*} - \pi_M^{N*} = \frac{1}{24a} \left( b^2 + 2bc_N - 4bc_S - 2c_N^2 + 2c_N c_S + c_S^2 \right), \tag{10}$$

where  $\Delta \pi_M^E = 0$  holds at  $c_S = (2 + \sqrt{3}) b - (\sqrt{3} + 1) c_N$  and  $(2 - \sqrt{3}) b + (\sqrt{3} - 1) c_N (\equiv c_2)$ . A superscript "E" stands for the potential-entrant case. We can verify  $c_N < c_2 < \tilde{c} < (2 + \sqrt{3}) b - (\sqrt{3} + 1) c_N$ .

Thus, the following lemma is immediate.

## **Lemma 1** When firm N undertakes FDI, firm M induces firm S's entry if $c_N \leq c_S < c_2$ .

Intuitively, firm M is likely to benefit from the presence of firm S as a result of FDI, because the demand for the intermediate good rises. However, if firm S is not very efficient, firm M has to lower the intermediate-good price a lot to serve both firms N and S. In this case, since the firm M's profits fall, firm M serves only firm N by charging high price. This case is equivalent to the case without FDI. Thus, firm M never loses from FDI.

We now consider stage 1. Comparing the profits of firm N with and without firm S's entry, we have

$$\Delta\pi_N^E \equiv \pi_N^{SS*} - \pi_N^{N*} = \frac{5}{144a} \left( -b^2 - 2bc_N + 4bc_S + 8c_N^2 - 14c_Nc_S + 5c_S^2 \right).$$

<sup>&</sup>lt;sup>14</sup>Since  $c_N \le c_S$ ,  $x_N^{SS*} > 0$  holds if  $x_S^{SS*} > 0$ .

 $\Delta \pi_N^E = 0$  holds at  $c_S = 2c_N - b$  and  $(b + 4c_N)/5 (\equiv c_1)$ . Noting  $2c_N - b < c_N < c_1 < c_2 < \tilde{c}$  and Lemma 1, we establish the following lemma.

#### **Lemma 2** Firm N benefits from FDI if $c_1 < c_S < c_2$ .

The reason why firm N benefits from FDI is as follows. Suppose that firm S enters the market as a result of FDI. Although the presence of a rival makes the final-good market more competitive, it reduces the intermediate-good price by shifting the derived demand for the intermediate good.<sup>15</sup> If the latter effects dominates the former, firm N gains. As the absorptive capacity of firm S becomes lower, the intermediate-good price becomes lower and hence firm N is more likely to gain. Put differently, by creating a technologically inferior rival, FDI can weaken firm M's market power. In the presence of FDI, therefore, firm N faces a trade-off between the presence of a rival and the lower intermediate-good price.

The difference in the total output is

$$\Delta X^{E} \equiv X^{SS*} - X^{N*} = \frac{1}{12a} \left( b + c_N - 2c_S \right) > \frac{1}{12a} \left( b - c_N \right) \left( 2\sqrt{3} - 3 \right) > 0,$$

where the inequality comes from  $c_S < c_2$ . As is expected, the total output is larger in the presence of firm S. It should be noted that as  $c_S$  falls, the output of each firm and hence the total output increase discretely at  $c_S = c_2$ .

The above analysis establishes the following proposition.

**Proposition 1** Suppose that firm S cannot enter the market without firm N's FDI. If the absorptive capacity of firm S is medium so that  $c_1 < c_S < c_2$  holds, firm N has an incentive to invest in the South. Such FDI benefits all producers (i.e. firms M, N and S) and consumers.

This proposition is depicted in Figure 1. In the figure,  $\pi_N^{N*}$  and  $\pi_M^{N*}$  are horizontal because they are independent of the absorption ability, or,  $c_S$ . As the absorptive capacity rises (i.e., as  $c_S$  falls),  $\pi_N^{SS*}$  decreases but  $\pi_M^{SS*}$  increases.

## 3.2 The Incumbent Case

There are two cases in the last stage. In the first case, firm N undertakes FDI and both firms N and S are located in the South. This case has been examined in the last subsection. As we see later, however, firm S may be forced to exit from the market in this case. This depends on the pricing behavior of firm M.

In the second case, firms N and S, respectively, produce in the North and in the South. In this case, there exist no technology spillovers and hence  $c_S = \overline{c}_S$ . Also firm M can price-discriminate between firms N and S, because of market segmentation. Given the intermediate-good prices,

 $<sup>^{15}</sup>$ Since firm S cannot be more efficient than firm N, firm S's enty never increases the intermediate-good price.

the equilibrium is given by

$$x_N^{NS} = \frac{b + (\overline{c}_S + r_S) - 2(c_N + r_N)}{3a}, x_S^{NS} = \frac{b + (c_N + r_N) - 2(\overline{c}_S + r_S)}{3a}, \tag{11}$$

$$X^{NS} = \frac{2b - (\overline{c}_S + r_S) - (c_N + r_N)}{3a}, p^{NS} = \frac{1}{3} (b + r_S + r_N + c_N + \overline{c}_S),$$
 (12)

$$\pi_N^{NS} = \frac{[b + (\overline{c}_S + r_S) - 2(c_N + r_N)]^2}{9a}, \pi_S^{NS} = \frac{[b + (c_N + r_N) - 2(\overline{c}_S + r_S)]^2}{9a}, \quad (13)$$

where "NS" stands for the case where firms N and S, respectively, produce in the North and in the South.

With price discrimination, firm M sets the prices of the intermediate good,  $r_N$  and  $r_S$  as follows:<sup>16</sup>

$$r_N^{NS*} = \frac{b - c_N}{2}, r_S^{NS*} = \frac{b - \overline{c}_S}{2}.$$
 (14)

Then,

$$x_N^{NS*} = \frac{b - 2c_N + \overline{c}_S}{6a}, x_S^{NS*} = \frac{b + c_N - 2\overline{c}_S}{6a},$$

$$X^{NS*} = \frac{2b - c_N - \overline{c}_S}{6a}, p^{NS*} = \frac{1}{6} (4b + c_N + \overline{c}_S),$$

$$\pi_N^{NS*} = \frac{1}{36a} (b - 2c_N + \overline{c}_S)^2, \pi_S^{NS*} = \frac{1}{36a} (b + c_N - 2\overline{c}_S)^2,$$

$$\pi_M^{NS*} = \frac{1}{6a} (b^2 - bc_N - b\overline{c}_S + c_N^2 - c_N\overline{c}_S + \overline{c}_S^2).$$
(15)

There are two opposing effects of firm N's FDI on firm M's profits. Under FDI, firm M is forced to set the uniform price, which reduces firm M's profits relative to the case without FDI. On the other hand, FDI generates technology spillovers from firm N to firm S, which makes it possible for firm M to increase the intermediate-good price relative to the case without any technology spillovers. Thus, firm M may or may not gain from FDI. We have

$$\Delta \pi_M^I \equiv \pi_M^{SS*} - \pi_M^{NS*} = \frac{1}{24a} \left( c_S^2 + 2c_S c_N - 4bc_S - 3c_N^2 + 4c_N \overline{c}_S - 4\overline{c}_S^2 + 4b\overline{c}_S \right),$$

where a superscript "I" stands for the incumbent case.  $\Delta \pi_M^I = 0$  holds at  $c_S = 2b - c_N - 2\sqrt{Z} (\equiv c_3)$  and  $2b - c_N + 2\sqrt{Z}$ , where  $Z \equiv b^2 - bc_N - b\overline{c}_S + c_N^2 - c_N\overline{c}_S + \overline{c}_S^2 = (b - \overline{c}_S)^2 + (b - c_N)(\overline{c}_S - c_N) > 0$ . Since  $c_3 < \widetilde{c} < 2b - c_N + 2\sqrt{Z}$ ,  $\Delta \pi_M^I > 0$  ( $\Delta \pi_M^I < 0$ ) if  $c_N \le c_S < c_3$  ( $c_3 < c_S \le \overline{c}_S$ ). When  $\Delta \pi_M^I < 0$ , firm M has two options in the presence of FDI. One is to keep serving both firms N and S. The other is to stop serving firm S by charging a high price for the intermediate good. It should be noted that in either case, firm N's FDI is harmful to firm M, which never happens in the potential-entrant case. By noting Lemma 1 and  $c_2 > c_3$ , the following lemma is immediate<sup>17</sup>

**Lemma 3** Firm M gains from FDI if  $c_N \le c_S < c_3$  but loses if  $c_3 < c_S \le \overline{c}_S$ . If it loses, firm M forces firm S to exit from the market when  $c_2 (\equiv (2 - \sqrt{3}) b + (\sqrt{3} - 1)c_N) < c_S \le \overline{c}_S$ .

<sup>16</sup> We can conclude from (14) that the incumbent case arises if  $\overline{c}_S < (b+c_N)/2$  and the potential-entrant case arises if  $\overline{c}_S \ge (b+c_N)/2$ .

<sup>&</sup>lt;sup>17</sup>The appendix shows that there actually exist some parameter values which satisfy the conditions in the following lemmas.

In stage 1, firm N decides its plant location. For this, firm N compares the profits of each location. If only firm N is served under FDI, firm N compares  $\pi_N^{NS*}$  with  $\pi_N^{N*}$ . Since the intermediate-good prices are the same between these two market structures,  $\pi_N^{NS*} < \pi_N^{N*}$  holds. If firm M serves both firms N and S, on the other hand, firm N compares  $\pi_N^{NS*}$  with  $\pi_N^{SS*}$ :

$$\Delta\pi_{N}^{I} \equiv \pi_{N}^{SS*} - \pi_{N}^{NS*} = -\frac{1}{144a} \left(3c_{N} - 5c_{S} + 2\overline{c}_{S}\right) \left(4b + 5c_{S} - 11c_{N} + 2\overline{c}_{S}\right),$$

 $\Delta \pi_N^I = 0$  holds at  $c_S = (11c_N - 2\overline{c}_S - 4b)/5$  and  $(3c_N + 2\overline{c}_S)/5 (\equiv c_4)$ . Noting  $(11c_N - 2\overline{c}_S - 4b)/5 - c_N = -2(2b - 3c_N + c_S)/5 < 0$ , we have  $\Delta \pi_N^I > 0$  if  $c_4 < c_S \leq \overline{c}_S$ . This result stems from the following trade-off. Without FDI, firm M price-discriminates between firms N and S. Since firm N is more efficient than firm S, the price firm N faces is higher than that firm S does. On one hand, firm N's FDI makes firm S more efficient because of technology spillovers: on the other hand, it leads firm M to set the uniform price and firm N faces the lower intermediate-good price. If the latter effect exceeds the former, firm N gains from FDI. This is likely to be the case when the technology spillovers are not very strong.

In view of Lemma 3, therefore, we establish the following lemma.

**Lemma 4** Firm N benefits from FDI if  $\min\{c_2, c_4\} < c_S \le \overline{c}_S$  but loses if  $c_N \le c_S < \min\{c_2, c_4\}$ .

Next we examine the effect of FDI on consumers and firm S's profits. First of all, it is obvious that if only firm N is served under FDI, both firm S and consumers lose from FDI. When firm M serves both firms N and S under FDI, FDI benefits consumers, because  $p^{NS*} > p^{SS*}$ . The difference in the profits of firm S is

$$\Delta \pi_S^I \equiv \pi_S^{SS*} - \pi_S^{NS*} = \frac{1}{144a} \left( 3c_N - 7c_S + 4\overline{c}_S \right) \left( 4b - 7c_S + 7c_N - 4\overline{c}_S \right).$$

We can easily verify  $\Delta \pi_S^I = 0$  holds at  $c_S = (4b + c_N - 4\overline{c}_S)/7$  and  $(3c_N + 4\overline{c}_S)/7 (\equiv c_5)$ . In view of (9) and (15), we can verify  $c_5 < \overline{c}_S < (4b + c_N - 4\overline{c}_S)/7$ . Thus,  $\Delta \pi_S^I > 0$  holds if and only if  $c_N \le c_S < c_5$ . The intuition is as follows. FDI makes the intermediate-good price higher for firm S. However, technology spillovers through FDI make firm S more efficient. If the spillovers are large enough, then firm S gains from FDI.

Thus, noting Lemma 3, we obtain

**Lemma 5** Firm S benefits from FDI if  $c_N \le c_S < \min\{c_2, c_5\}$ , but loses if  $\min\{c_2, c_5\} < c_S \le \overline{c}_S$ .

**Lemma 6** Consumers benefits from FDI if  $c_N \le c_S < c_2$ , but loses if  $c_2 < c_S \le \overline{c}_S$ .

Therefore, noting  $c_4 < c_5$ , we can establish the following proposition.

**Proposition 2** Suppose that firm S can serve the market without firm N's FDI. Firm N has an incentive to invest in the South if  $\min\{c_2, c_4\} < c_S \leq \overline{c}_S$ . If  $c_2 < c_4$ , then firm N's FDI forces firm S to exit from the market and harms all consumers and producers (except for firm N). If  $c_4 < c_S < \min\{c_2, c_5\}$ , then FDI benefits consumers and firm S as well as firm N. If  $c_4 < c_S < c_3 < \min\{c_2, c_5\}$ , FDI results in Pareto gains.

# 4 Alternative Setups

We have assumed that firm N's technology spills over to firm S once firm N invests in the South and firm S's productivity depends on the exogenous capacity to absorb firm N's technology. Firm N's location choice depends on the absorptive capacity. In this section, we argue alternative situations which lead to similar results.

#### 4.1 IPR Protection

First, we consider the IPR protection in the South. Firm S attempts to imitate firm N's production technology, but the IPR protection introduced by the South government may prevent perfect imitation. Following the literature on IPR protection, we assume that the level of spillovers reflects the strength of IPR protection, that is, as IPR protection becomes weaker, the MC of firm S becomes lower. Without any IPR protection, firm S can freely imitate firm S technology and their MCs become identical. On the other hand, if the IPR protection is very tight, firm S cannot imitate firm S technology and firm S and S we can regard S as the degree of IPR protection. S and IPR protection and firm S cannot imitate firm S technology, while S and S are S technology, while S are S and S are S technology.

In the case of IPR protection, one more stage is added in the stage game. That is, in stage 0, the South government chooses the degree of the IPR protection. The degree of the IPR protection in stage 0 makes the MC of firm S endogenous. Then we can reinterpret the results in the basic model as follows. In the potential-entrant case, the intermediate level of IPR protection such that  $c_1 < c_S < c_2$  induces FDI, while in the incumbent case, the high level of IPR protection such that  $\min\{c_2, c_4\} < c_S \le \overline{c}_S$  is necessary for FDI. In the latter case, however, if  $c_S > c_2$ , firm S is forced to exit from the market as a result of FDI. Thus, if  $c_2 < c_4$ , the South government should set  $c_S < c_2$  so that FDI is not induced.

Since the South does not consume the good, its welfare is measured by the profits of firm S. As far as firm S serves the market under FDI, such FDI improves South welfare. Obviously, among such IPR protection levels, the South government has an incentive to make the IPR protection as weak as possible.

We obtain the following proposition.

**Proposition 3** If firm S cannot enter the market without firm N's FDI, then neither lax IPR protection (i.e.  $c_S < c_1$ ) nor tight IPR protection (i.e.  $c_S > c_2$ ) leads firm N to invest in the South. If firm S can serve the market without firm N's FDI, on the other hand, FDI is induced

 $<sup>^{-18}</sup>$ See for example Chin and Grossman (1990). However, they deal with only extreme cases in which either  $\alpha=0$  or  $\alpha=1$  holds. Zigic (1998, 2000) considers the relationship between R&D and IPR protection. Both firms N and S initially face the identical MCs. R&D conducted by firm N decreases not only firm N's MC but also firm S's. The reduction of firm S's MC depends on the degree of IPR protection.

only if the IPR protection is strong. In this case, if the IPR protection is too strong (i.e.  $c_S > c_2$ ), firm S is driven out from the market by FDI.

## 4.2 Tax Exemption

The second alternative is the introduction of a production tax with tax exemption to firm N. It is often observed that in order to promote FDI, some kinds of tax exemption are provided to foreign firms. Suppose that the South government imposes a specific production tax, t, but firm N is allowed not to pay the tax. For simplicity, we assume complete technology spillovers. Then the profits of firms N and S, respectively, become

$$\pi_N(t) = [p - (c_N + r)]x_N,$$
  
 $\pi_S(t) = [p - (c_S + t + r)]x_S.$ 

Whereas  $c_S = c_N$  with FDI,  $c_S = \overline{c}_S$  without FDI. The stage game is just like the one in the IPR protection. In the fist stage, the South government chooses the production tax rate. In the potential-entrant case, firm N invests in the South if the tax rate satisfies  $c_1 - c_N < t < c_2 - c_N$ . In the incumbent case, firm N undertakes FDI if  $\min\{c_2 - c_N, c_4 - c_N\} < t \le \overline{c}_S - c_N$ . In this case, however, as we see below, FDI may deteriorate South welfare.

South welfare is measured by sum of the profits of firm S and tax revenue. When both firms N and S serve the market with FDI, South welfare is given by the following quadratic function:

$$W_S^{SS}(t) = \frac{1}{144a} (2b - 7(c_N + t) + 5c_N)^2 + t \frac{2b - 7(c_N + t) + 5c_N}{12a}$$
$$= \frac{1}{144a} (4b^2 - 4bt - 8bc_N - 35t^2 + 4tc_N + 4c_N^2).$$

 $W_S^{SS}$  takes the maximum value at  $t = 2(c_N - b)/35 < 0$  without any constraint. Thus, in the potential-entrant case, the optimal tax,  $t^{E*}$ , is  $c_1 - c_N$ .<sup>19</sup>

In the incumbent case, we need to compare  $W_S^{SS}(t)$  with  $W_S^{NS}(t)$ 

$$W_S^{NS}(t) = \frac{1}{36a} (b + c_N - 2(\overline{c}_S + t))^2 + t \frac{b + c_N - 2(\overline{c}_S + t)}{6a}$$
$$= \frac{1}{36a} (b + 4t + c_N - 2\overline{c}_S) (b - 2t + c_N - 2\overline{c}_S),$$

which is a quadratic function.  $W_S^{NS}$  takes the maximum value at  $t = (b+c_N-2\overline{c}_S)/8 (\equiv t^{NS}) > 0$  without any constraint. When  $c_2 < c_4$ , FDI forces firm S to exit from the market and harms the South. Thus, the South sets the optimal tax so that FDI does not occur. The optimal tax is  $t^{NS}$  if  $t^{NS} < c_2$  and  $c_2$  if  $t^{NS} \ge c_2$ . When  $c_2 > c_4$ , we have two cases. The optimal tax is  $c_4 - c_N$  if  $W_S^{SS}(c_4) > W_S^{NS}(t^{NS})$  and  $t^{NS} > c_4 - c_N$  hold, and is  $t^{NS}$  if  $t^{NS} < c_4$  and  $W_S^{SS}(c_4) < W_S^{NS}(t^{NS})$ .

Therefore, we obtain

<sup>&</sup>lt;sup>19</sup>Strictly speaking,  $t^* = c_1 - c_N - \varepsilon$  where  $\varepsilon$  is an infinitesimal positive number.

**Proposition 4** Suppose that technology spillovers through FDI are complete. Then the introduction of a production tax coupled with tax exemption to firm N can induce FDI. Such FDI enhances South welfare if it leads firm S to enter the market, but may deteriorate it if firm S serves the market without FDI.

#### 4.3 Subsidies

The South government may provide a subsidy to import the intermediate good which is produced in the North. Also it may provide a subsidy to export or produce the final good, because it is consumed in the North.<sup>20</sup>

The South government chooses a specific import subsidy,  $s_I$ , or a specific export subsidy,  $s_X$ , in the first stage. In the case of the import subsidy, the profits of each firm under complete technology spillovers are, respectively,

$$\pi_M(s_I) = r_N x_N + (r_S + s_I) x_S,$$
  
 $\pi_N(s_I) = [p - (c_N + r_N)] x_N,$   
 $\pi_S(s_I) = [p - (c_S + r_S)] x_S.$ 

While  $c_S = c_N$  and  $r_N = r_S + s_I$  with FDI,  $c_S = \overline{c}_S$  without FDI. In the case of the production or export subsidy, on the other hand, the profits are

$$\pi_M(s_X) = r_N x_N + r_S x_S,$$

$$\pi_N(s_X) = [p - (c + r_N)] x_N,$$

$$\pi_S(s_X) = [p - (c_S - s_X + r_S)] x_S.$$

While  $r_N = r_S$ ,  $c = c_N - s_X$  and  $c_S = c_N$  with FDI,  $c = c_N$  and  $c_S = \overline{c}_S$  without FDI. We should note that firms N and S face the same (effective) MCs in the presence of FDI.

The appendix shows the following lemma.

**Lemma 7** An import subsidy to the intermediate good and an export or production subsidy to the final good set at the same levels are equivalent.

Intuitively, since all output of the final good produced in the South is exported, an import subsidy to the intermediate good gives rise to the same output and welfare effects as an equal subsidy to final-good exports or production.<sup>21</sup>

The appendix also proves the following lemmas.

**Lemma 8** When the South government provides a subsidy, firm M is willing to induce firm S's entry.

<sup>20</sup> If the final good is consumed in the South instead, the South government may impose a tariff to induce FDI.

 $<sup>^{21}\</sup>mathrm{See}$  also Ishikawa and Spencer (1999).

**Lemma 9** When firm S cannot enter the market without firm N's FDI, firm N benefits from FDI if  $s > (b - c_N)/2$ . When firm S can serve the market without firm N's FDI, firm N gains from FDI  $s > (c_S - c_N)/2$ .

Under an import subsidy, the intermediate-good price falls. This causes the rent-shifting from firm M to firms N and S. If the rent-shifting dominates the technology spillovers to firm S, FDI benefits firm N. When an export or production subsidy is provided, the rent shifts from firms N and S to firm M through an increase in the intermediate-good price. Although the final-good producers cannot capture the full rent from the subsidy, firm N gains from FDI as long as the subsidy rate is high.

If both firms N and S are served by firm M in the presence of FDI, South welfare is measured by

$$W_S^{SS}(s) = \pi_S^{SS*}(s) - sX^{SS*}(s)$$

$$= \frac{1}{36a} (b - c_N + s)^2 - s \frac{b - c_N + s}{3a}$$

$$= \frac{1}{36a} (b^2 - 10bs - 2bc_N - 11s^2 + 10sc_N + c_N^2),$$

which takes the maximum value at  $s = 5(c_N - b)/11 < 0$  without any constraint.  $W_S^{SS}$  takes its maximum value  $-3(b - c_N)^2/16a$  at  $s = (b - c_N)/2$  in the presence of FDI. Thus, the South government can induce FDI by providing a subsidy but such FDI deteriorates welfare. Intuitively, firm S benefits from the subsidy-induced FDI, but the most of the subsidy payments leak out of the South.<sup>22</sup>

Therefore, the following proposition is established.

**Proposition 5** Suppose that technology spillovers through FDI are complete. Also suppose that the South government provides a subsidy to import the intermediate good or to export the final good or to produce the final good. Such subsidy can induce firm N to invest in the South. FDI benefits all producers (i.e. firms M, N and S) and consumers, but reduces South welfare.

# 5 Concluding Remarks

In the presence of technology spillovers through FDI, we have examined incentives for a North downstream firm to invest in the South. There are two basic cases. In the potential-entrant case, the South downstream firm can enter the market only if FDI is undertaken. In the incumbent case, the South downstream firm can serve the market without FDI. In both cases, FDI makes the South downstream firm more efficient and affects the derived demand for the intermediate good. Although FDI may benefit the North downstream firm in both cases, the causes are different.

 $<sup>^{22}</sup>$ If the good is consumed in the South instead of the North, one can verify that  $W_S^{NS}$  takes its maximum value 0 at  $s = c_S^1 - c_N$ . In this case, the South consumers can capture some of the benefit from the subsidy, though this is not large enough to enhance South welfare.

In the potential-entrant case, if FDI induces the potential entrant to enter the market, the intermediate-good price falls because the South entrant is less efficient than the North firm. If this positive effect dominates the negative effect caused by the creation of a rival, then the North downstream firm is willing to invest in the South. Interestingly, all producers and consumers benefit from such FDI. This is basically because the distortion due to double marginalization is weakened. The upstream firm gains, because it has to decrease the intermediate-good price to serve both downstream firms but the derived demand for the intermediate good rises by the entry.

In the incumbent case, FDI makes the South downstream firm more competitive, but leads the upstream firm to set the uniform price because both downstream firms are located in the same country. Since the North firm is more efficient than the South firm, the uniform pricing either lowers the intermediate-good price faced by the North firm or forces the South firm to exit from the market. If the South firm exits, the North firm gains from FDI. However, the other firms and consumers lose from FDI. Even if the South firm remains to stay, the reduction of the intermediate-good price may benefit the North firm. If it does, FDI may result in Pareto gains. FDI generates technology spillovers to the South firm and hence the South firm can gain even if FDI increases the intermediate-good price faced by it. FDI does not allow the upstream firm to price-discriminate between two downstream firms anymore but technology spillovers to the South firm expand the derived demand for the intermediate good. If the latter effect exceeds the former, the upstream firm gains. It should be noted that the upstream firm never loses from FDI in the potential-entrant case but could lose in the incumbent case.

After exploring the basic setups, we have examined three alternative setups (IPR protection, production taxes with tax exemption, and import/export or production subsidies) which generate similar results. Surprisingly, tight IPR protection in the South may not induce FDI in the potential-entrant case. Under tight IPR protection, FDI does not result in South firm's entry and hence the intermediate-good price does not lower. Under lax IPR protection, on the other hand, the decrease in the intermediate-good price is too small to benefit the investing firm. In the incumbent case, tight IPR protection generates FDI, but the South firm is driven out from the market. The reason why the South firm has to exit is not that it cannot imitate North technology but that the upstream firm raises the intermediate-good price. In both potentialentrant and incumbent cases, very rigorous IPR protection is not beneficial for the South. A production tax coupled with tax exemption to the North downstream can induce FDI. A subsidy to import the intermediate good is equivalent to a subsidy to produce or export the final good. Those subsidies may also lead to FDI. Under the subsidies, FDI generates technology spillovers to the South firm, but South welfare actually deteriorates. We can rank those three situations from the welfare point of view in the potential-entrant case. From the viewpoint of South welfare, the best is production taxes with tax exemption, followed by IPR protection and then subsidies. From the viewpoint of North welfare, the best is subsidies. Production taxes with tax exemption and IPR protection result in the same welfare level for the North.

In this paper, we have focused on technology transfer through FDI. In fact, licensing from the North downstream firm to the South one also generates similar results. Suppose that firm N decides whether to license its technology to firm S instead of technology transfer through FDI in the potential-entrant case. Then, we can easily show that a per-unit royalty is indispensable for the licensor (i.e. the North downstream firm) to gain. Thus, licensing may arise if either per-unit-royalty or two-part-tariff (a fixed fee plus a per-unit royalty) contracts are available but does not arise if only fixed-fee contracts are available.

In order to make our point in a transparent way, we have considered a highly stylized model. In particular, there is a single potential entrant in the South. If non-zero setup FCs are introduced, one can easily construct situations under which only one South firm can enter the market. However, as long as the number of entry is very small, the North downstream still gains from technology spillovers. We should also mention that in the potential-entrant case, since the upstream firm also gains from the entry by the South downstream firm, it may attempt to encourage the entry. In the presence of setup FCs, for example, the upstream firm may have an incentive to share the cost.

# **Appendix**

# Parameter Values in the Incumbent Case

Firm M gains from firm N's FDI if  $c_N \leq c_S < c_3$ . We check if there actually exist some parameter values under which  $c_N < c_3$  holds. Suppose  $c_N = 0$ . Then,  $\Delta \pi_M^I > 0$  if  $0 \leq c_S < c_3 = 2(b - \sqrt{b^2 - b\overline{c}_S + \overline{c}_S^2})$ . By recalling footnote 16,  $0 < \overline{c}_S < b/2$  for the incumbent case.  $c_3$  takes the maximum value  $(2 - \sqrt{3})b$  at  $\overline{c}_S = b/2$  without any constraint. Thus,  $0 < c_3 < (2 - \sqrt{3})b$  holds with  $0 < \overline{c}_S < b/2$ . This implies that given  $\overline{c}_S \in (0, b/2)$  and  $c_N = 0$ , we can always find some range of  $c_S$  which satisfies  $0 \leq c_S < c_3$ .

Next we show that FDI may result in Pareto gains. By recalling that both firms N and S gain from FDI if  $c_4 < c_S < \min\{c_2, c_5\}$ , i.e.,  $(3c_N + 2\overline{c}_S)/5 < c_S < \min\{\left(2 - \sqrt{3}\right)b + \left(\sqrt{3} - 1\right)c_N$ ,  $(3c_N + 4\overline{c}_S)/7\}$ ,  $c_3 > c_4$  is necessary for Pareto gains. Again, supposing  $c_N = 0$ , we check the condition under which  $c_3 > c_4$  holds. We can easily verify  $c_3 > c_4$  if  $0 < \overline{c}_S < 5b/8$ . By noting  $0 < \overline{c}_S < b/2$  for the incumbent case,  $c_3 > c_4$  always holds. Then we now check if there actually exists some range of  $c_S$  which satisfies  $c_4 < c_S < \min\{c_2, c_3, c_5, \overline{c}_S\}$ . For example, suppose  $\overline{c}_S = b/4$  in addition to  $c_N = 0$ . Then  $c_4 < c_S < \min\{c_2, c_3, c_5, \overline{c}_S\}$  becomes  $b/10 < c_S < \min\{\left(2 - \sqrt{3}\right)b, \left(2 - \sqrt{13}/2\right)b, b/7, b/4\}$ , i.e.,  $b/10 < c_S < b/7$ .

If  $c_2 < c_4$ , then FDI forces firm S to exit from the market. With  $c_N = 0$ ,  $c_2 < c_4$  holds when  $\overline{c}_S > 7 (2 - \sqrt{3}) b/4$ .

## **Subsidies**

In the presence of FDI, firm M always serves both firms N and S, because firm S is as efficient as firm N under FDI and firm M has no incentive to stop serving firm S. We first derive the equilibrium with FDI. In the case of the import subsidy,  $s_I$ , (4) and (5) are not affected except  $c_S = c_N$ . Thus, the intermediate-good price charged by firm M is

$$r^{SS*}(s_I) = \frac{b - c_N - s_I}{2}.$$

Then we obtain

$$x_N^{SS*}(s_I) = x_S^{SS*}(s_I) = \frac{b - c_N + s_I}{6a},$$

$$X^{SS*}(s_I) = \frac{b - c_N + s_I}{3a},$$

$$\pi_N^{SS*}(s_I) = \pi_S^{SS*} = \frac{1}{36a} (b - c_N + s_I)^2,$$

$$\pi_M^{SS*}(s_I) = \frac{(b - c_N + s_I)^2}{6a}.$$

In the case of the export or production subsidy,  $s_X$ , both  $(c_S + r)$  and  $(c_N + r)$  in (4) and (5) are replaced by  $(c_N - s_X + r)$ , that is,

$$x_N^{SS}(s_X) = x_S^{SS}(s_X) = \frac{b - (c_N - s_X + r)}{3a},$$
  
 $X^{SS}(s_X) = \frac{2[b - (c_N - s_X + r)]}{3a}.$ 

Then we obtain

$$r^{SS*}(s_X) = \frac{b - c_N + s_X}{2},$$

$$x_N^{SS*}(s_X) = x_S^{NS*} = \frac{b - c_N + s_X}{6a},$$

$$X^{SS*}(s_X) = \frac{b - c_N + s_X}{3a},$$

$$\pi_N^{SS*}(s_X) = \pi_S^{NS*}(s_X) = \frac{1}{36a} (b - c_N + s_X)^2,$$

$$\pi_M^{SS*}(s_X) = \frac{(b - c_N + s_X)^2}{6a}.$$

We next obtain the equilibrium without FDI. Obviously, no subsidy is provided in the potential-entrant case. Thus, we consider the incumbent case. In the case of the import subsidy, we obtain

$$r_N^{NS*}(s_I) = \frac{b - c_N}{2}, r_S^{NS*}(s_I) = \frac{b - \overline{c}_S - s_I}{2}.$$

Then

$$x_N^{NS*}(s_I) = \frac{b - 2c_N + \overline{c}_S - s_I}{6a}, x_S^{NS}(s_I) = \frac{b + c_N - 2c_S + 2s_I}{6a},$$

$$X^{NS*}(s_I) = \frac{2b - c_N - \overline{c}_S + s_I}{6a}, p^{NS*}(s_I) = \frac{1}{6} (4b + c_N + \overline{c}_S - s_I),$$

$$\pi_N^{NS*}(s_I) = \frac{1}{36a} (b - 2c_N + \overline{c}_S - s_I)^2, \pi_S^{NS*}(s_I) = \frac{1}{36a} (b + c_N - 2\overline{c}_S + 2s_I)^2,$$

$$\pi_M^{NS*}(s_I) = \frac{1}{6a} (b^2 + bs_I - bc_N - b\overline{c}_S + s_I^2 + s_I c_N - 2s_I \overline{c}_S + c_N^2 - c_N \overline{c}_S + \overline{c}_S^2)$$

In the case of the export or production subsidy,

$$x_N^{NS}(s_X) = \frac{b + (\overline{c}_S - s_X + r_S) - 2(c_N + r_N)}{3a}, x_S^{NS}(s_X) = \frac{b + (c_N + r_N) - 2(\overline{c}_S - s_X + r_S)}{3a},$$

Then

$$r_N^{NS*}(s_X) = \frac{b - c_N}{2}, r_S^{NS*}(s_X) = \frac{b - \overline{c}_S + s_X}{2},$$

$$x_N^{NS*}(s_X) = \frac{b - 2c_N + \overline{c}_S - s_X}{6a}, x_S^{NS}(s_X) = \frac{b + c_N - 2\overline{c}_S + 2s_X}{6a},$$

$$\pi_N^{NS*}(s_X) = \frac{1}{36a} (b - 2c_N + \overline{c}_S - s_X)^2, \pi_S^{NS*}(s_X) = \frac{1}{36a} (b + c_N - 2\overline{c}_S + 2s_X)^2,$$

$$\pi_M^{NS*}(s_X) = \frac{1}{6a} (b^2 + bs_X - bc_N - b\overline{c}_S + s_X^2 + s_I c_N - 2s_X \overline{c}_S + c_N^2 - c_N \overline{c}_S + \overline{c}_S^2)$$

Therefore, Lemma 7 is immediate. In the following, therefore, we let s denote the subsidy rate.

Noting that in the presence of FDI, firm M always serves both firms N and S, we compare the profits of firm M with and without FDI. In the potential-entrant case, we have

$$\Delta \pi_M(s) \equiv \pi_M^{SS*}(s) - \pi_M^{N*}(s) = \frac{(b - c_N + s)^2}{6a} - \frac{1}{8a} (b - c_N)^2$$
$$= \frac{1}{24a} (b^2 - 2bc_N + 8bs + c_N^2 - 8c_N s + 4s^2),$$

 $\Delta \pi_M = 0$  holds at  $s = (\sqrt{3} - 2)(b - c_N)/2$  and  $-(\sqrt{3} + 2)(b - c_N)/2$ , both of which are negative. This implies  $\Delta \pi_M > 0$  for any s > 0. In the incumbent case,

$$\begin{split} \Delta\pi_{M}(s) & \equiv & \pi_{M}^{SS*}(s) - \pi_{M}^{NS*}(s) \\ & = & \frac{(b-c_{N}+s)^{2}}{6a} - \frac{b^{2}+bs-bc_{N}-bc_{S}+s^{2}+sc_{N}-2sc_{S}+c_{N}^{2}-c_{N}c_{S}+c_{S}^{2}}{6a} \\ & = & \frac{1}{6a}\left((b-3c_{N}+2c_{S})\,s+(c_{S}-c_{N})\,(b-c_{S})\right), \end{split}$$

which is positive for any s > 0. Thus, Lemma 8 follows.

In the potential-entrant case, comparing the profits of firm N with and without FDI, we have

$$\Delta \pi_N^E(s) \equiv \pi_N^{SS*}(s) - \pi_N^{N*}(s) = -\frac{1}{144a} \left( 5b^2 - 8bs - 10bc_N - 4s^2 + 8sc_N + 5c_N^2 \right).$$

 $\Delta \pi_N = 0$  holds at  $s = -5(b - c_N)/2$  and  $(b - c_N)/2$ . Since  $-5(b - c_N)/2 < 0 < (b - c_N)/2$ ,  $\Delta \pi_N^E(s) > 0$  if  $s > (b - c_N)/2$ . In the incumbent case,

$$\Delta \pi_N^I(s) \equiv \pi_N^{SS*}(s) - \pi_N^{NS*}(s) = \frac{1}{36a} (b - c_N + s)^2 - \frac{1}{36a} (b - 2c_N + \overline{c}_S - s)^2,$$

which implies  $\Delta \pi_N^I(s) > 0$  holds if  $s > (c_S - c_N)/2$ . Thus, Lemma 9 follows.

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